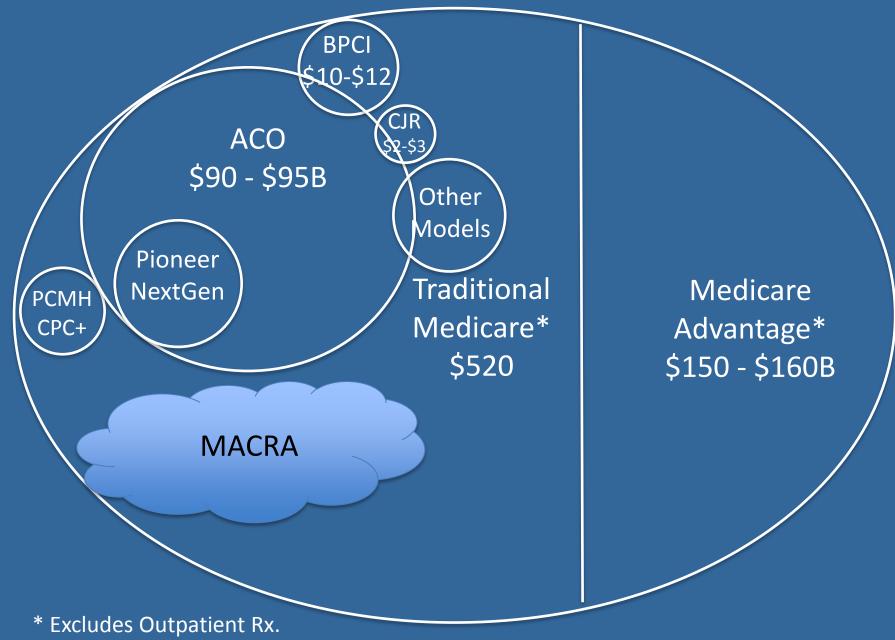
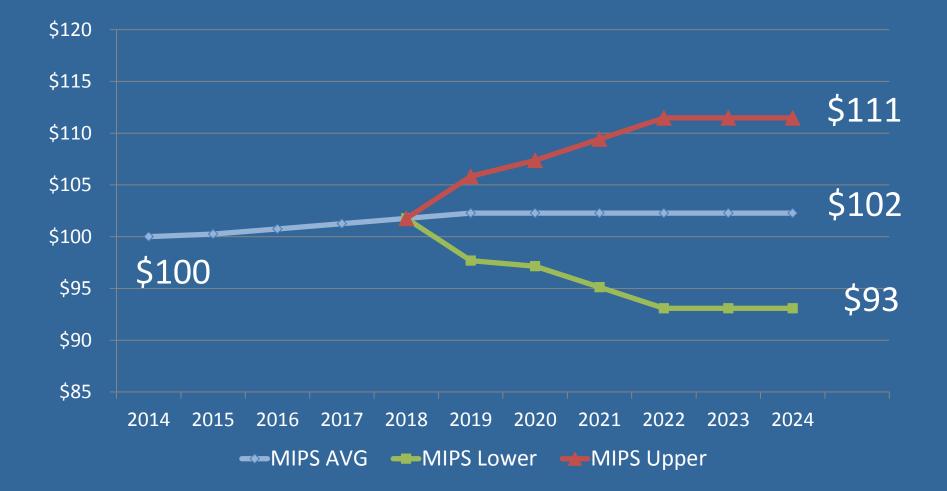
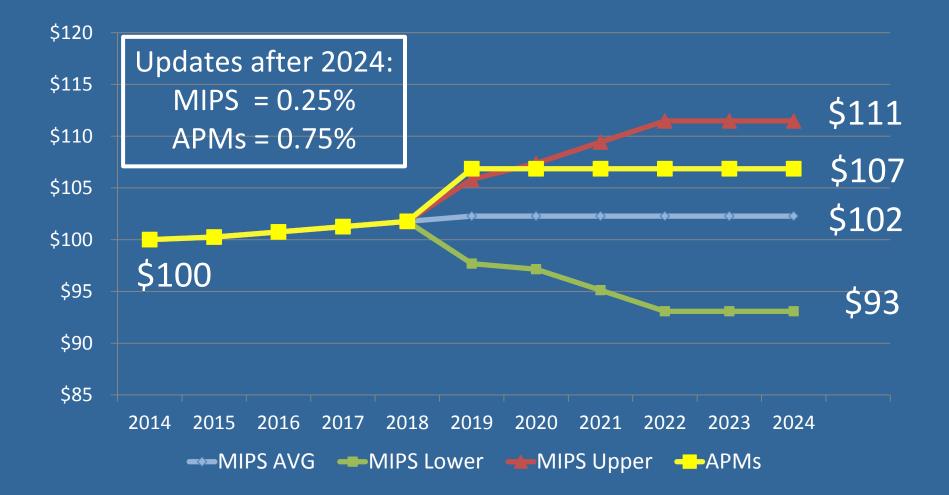
The Current State of Medicare Payment Reform (On a Napkin)



10-Year Change in Physician Payment Under Merit-Based Incentive Program

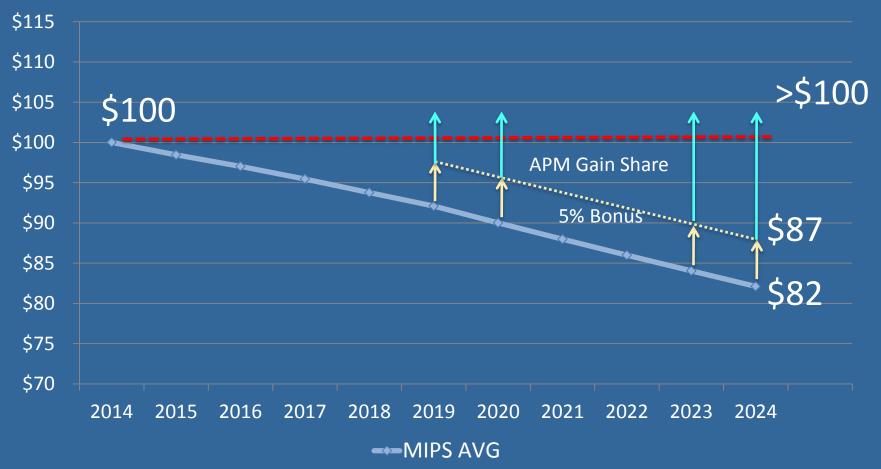


10-Year Change in Physician Payment Under Merit-Based Incentive Program



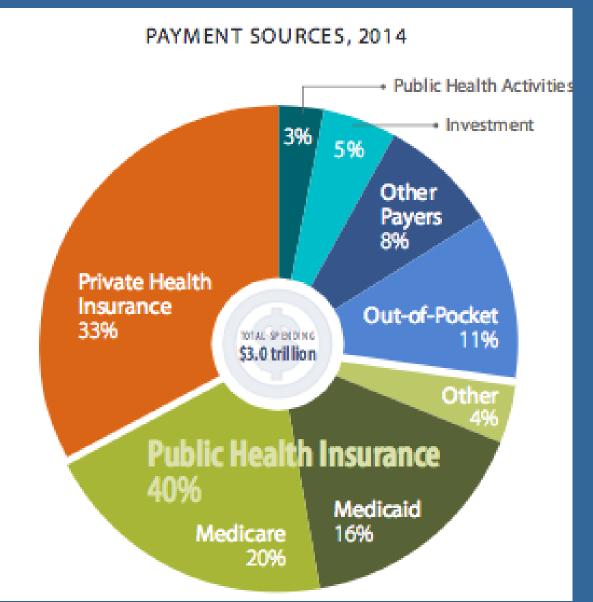
The Only Way Physicians Can Maintain Current Income is Through Successful APM Performance

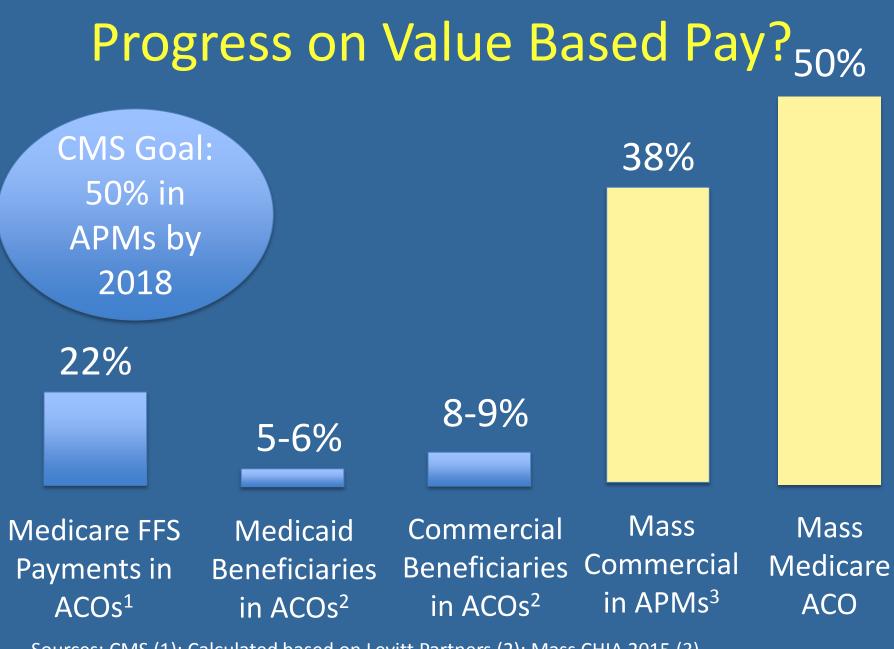
Inflation-Adjusted 10-Year Change in Part B Payments Under APMs



Note: Inflation is projected CPI-U from Congressional Budget Office 2016 Economic Outlook.

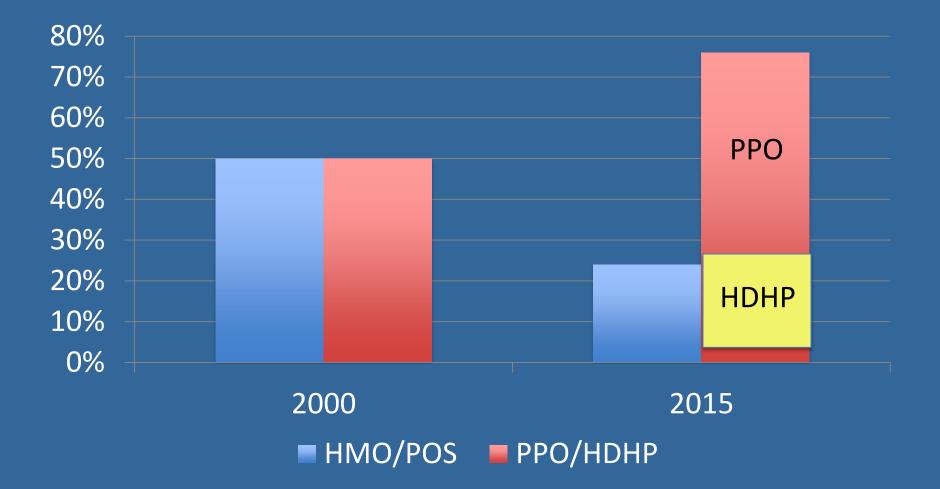
National Health Spending





Sources: CMS (1); Calculated based on Levitt Partners (2); Mass CHIA 2015 (3).

Open Access Plan Designs Are the Norm

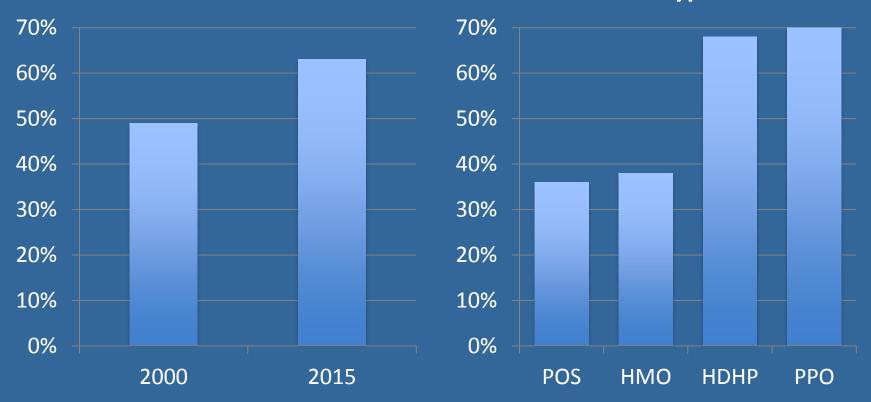


Source: Kaiser Family Foundation Annual Health Benefits Survey.

Self Funding Predominates

Percent of Workers in Self Funded Plans

Self Funded Members by Plan Type



Source: Kaiser Family Foundation Annual Health Benefits Survey.